

Enabling
Citizens
Creating
Communities

2021
2022

Annual Report



Foreword

I am delighted to present the Annual Report of the Rajiv Gandhi Charitable Trust (RGCT) for the fiscal year ending in March 2022. The Trust was established with the objective of actualising the vision of Shri Rajiv Gandhi for the inclusive development of our nation. RGCT diligently operates two pivotal programmes aimed at serving disadvantaged communities: ensuring affordable eye care for all, particularly the most vulnerable, and elevating the social and economic status of women residing in our villages.

The Trust's eye care programme operates under the umbrella of the Indira Gandhi Eye Hospital and Research Centre (IGEHC) driven by a highly qualified team of professionals using state-of-the-art facilities. Resultantly, over the years, IGEHC has emerged as one of the foremost providers of top-quality eye care services in North India. Launched with a secondary care hospital in Amethi in 2005, it has since expanded to include four eye hospitals, including a specialised facility in Gurugram, a tertiary care hospital in Lucknow, and a secondary care hospital in Sonna. Collectively, these hospitals have the capacity to serve over half a million patients annually, covering a comprehensive range of eye care specialties.

Embracing the principle that no one should suffer preventable blindness due to a lack of resources or access to quality care, IGEHC's commitment to expanding and enhancing quality services remains steadfast. The hospitals extend their reach to underserved rural communities through eye camps in as many as 35 districts across Uttar Pradesh, Haryana, and Rajasthan. Hospitals operate with dedicated teams to ensure accessibility in an environment where patients are examined meticulously and those requiring surgical interventions are transported to the hospital for treatment and post-surgical care. The entire service, including surgery, transportation, and in-patient care, is offered either free of charge or at highly subsidised rates.

To uphold its mission, IGEHC also actively trains eye care professionals to meet both its internal needs and the growing demand for such expertise across the nation. The Trust offers two-year Fellowships to post-graduate Ophthalmology students in various sub-specialties, provides Apprenticeships for Optometrists, and offers a two-year residential training programme for Mid-Level Ophthalmic Personnel (MLOP) for young women educated up to the 12th grade with a science background.

Over the years, IGEHRC has made a significant impact by serving more than 40.3 lakh patients and performing nearly 4.50 lakh sight-restoring surgeries, with over two-thirds of these surgeries being conducted on patients from eye camps. To date, 31 doctors have completed Fellowships, 258 MLOPs have received training, and 42 Optometrists have successfully completed their apprenticeships in IGEHRC hospitals.

The SARS COVID-19 pandemic severely affected operations in the previous year. However, I am pleased to mention that our hospitals were able to resume full operations in the reporting year. Together, the four IGEHRC hospitals served over 2.43 lakh patients, conducted 17,614 sight-restoring surgeries, and provided 43,518 refractive error corrections during the fiscal year 2021-22.

Rajiv Gandhi Mahila Vikas Pariyojana (RGMVP), the programme dedicated to the social and economic empowerment of women, has been involved in organising women into Self Help Groups (SHGs) and their federations, facilitating access to financial services. The programme has since expanded to include adolescent girls, forming Young Women's SHGs and imparting life skills. The programme also embraces maternal and child health, sanitation, and livelihood development through the SHG platform. Recent years have, however, seen a declining trend in donor support leading to reduced operations with Trust resources.

In closing, I would like to extend my heartfelt gratitude to our Trustees, generous donors, and other resource organisations that have stood by us throughout the years. I also want to express my deep appreciation for the dedicated staff of the Trust, both in our programmes and at the Head Office, for their unwavering commitment in realising the Trust's vision and objectives.



Sonia Gandhi
Chairperson



Contents

Board of Trustees	6
Rajiv Gandhi Charitable Trust	7
Indira Gandhi Eye Hospital and Research Centre	18
Rajiv Gandhi Mahila Vikas Pariyojana	36
Financial Abstract	42
Governance and Management	44
Partner Organisations and Donors	45
RGCT Management	46

Smt. Sonia Gandhi
Chairperson

Shri Rahul Gandhi
Dr. Ashok Ganguly
Shri Bansi Mehta
Shri Deep Joshi

Board of Trustees



Empowering the Underserved

Transforming

Lives for a

Brighter Future

Rajiv Gandhi Charitable Trust (RGCT) was registered in 2002 as a professionally managed, not-for-profit- institution to fulfil Shri Rajiv Gandhi's vision of an inclusive India. It works among some of the most disadvantaged people in north India through its programmes. Indira Gandhi Eye Hospital and Research Centre (IGEHC) is aimed at making affordable eye care accessible to all, especially to the poorest, and Rajiv Gandhi Mahila Vikas Pariyojana (RGMVP) targeted the enhancement of social and economic status of women in our villages.

Over the last two decades of its operation, RGCT has worked steadfastly to develop a social development programme to help millions among the poorest people to overcome poverty and social exclusion, to reclaim their dignity and lead productive lives. It has evolved into a result-oriented, ethical and transparent organisation that seeks to maximise the impact of all available resources and is fully accountable to its stakeholders.



Jawahar Bhawan, New Delhi

The hallmarks of RGCT's social programmes have been:

- Effective model
- Professional expertise
- Sustainability and scalability
- Cumulative and annual impact (in numbers)

Effective Model

RGCT's eye care programme, IGEHRC, is dedicated to eliminating preventable blindness and improving the quality of life by providing comprehensive, quality eye care in an affordable and compassionate way, especially in North India. The main target population is marginalised sections of the society such as the rural, socio-economically weaker population, women, etc.

The ever-expanding network of IGEHRC hospitals includes: a super-speciality research and training-based hospital in Gurugram (Haryana), a secondary care hospital at Munshiganj in Amethi and a tertiary care speciality hospital in Lucknow (both in Uttar Pradesh), a secondary care rural hospital in Sohna in Gurugram. These hospitals, along with associated vision centres, cater to about 1,500 patients daily.

The main target
population is
marginalised
sections



IGEHRRC' model
focuses on
filling the gap
between need
and availability
of eye care

IGEHRRC's uniquely successful service model is based on eye care services that are:

- High volume
- Comprehensive
- Affordable and accessible
- Equitable
- Beneficiary centric and compassionate

High volumes are achieved through extensive outreach approaches, overcoming the various barriers to eye care service uptake in the community such as distance, finance or ignorance. IGEHRRC provides a range of preventive, promotive and curative services. Primary, secondary and tertiary eye care services are integrated into the eye care delivery system so that beneficiaries access the much-required services closest to their doorsteps.



IGEHRRC performs 60 per cent of its surgeries free or at nominal costs. In paid cases, user charges are based on affordability criteria of the patient with a commitment to provide the highest quality of care. Even then, the charges are significantly lower than the market rates.

All services are designed to be patient centric and utmost care is given to provide these services with dignity. Sustainability is achieved through high volume, the strategy of cross subsidisation and an emphasis on efficient utilisation of all available resources.

Sustainability is
achieved through
high volume, cross
subsidisation and
efficient use of
resources



The huge volumes of patients treated and sight-restoring surgeries performed since inception in 2005 makes IGEHRC one of the largest providers of quality eye care in North India, catering to central and eastern Uttar Pradesh, South Haryana and North Rajasthan.

IGEHRG's model is focused on filling the gap between need and availability of advanced eye care which was previously available in the metros and large cities only.

Special
emphasis is
placed on
capacity-building
and training

Professional Expertise

RGCT, as a result-oriented, ethical and transparent organisation, seeks to maximise the impact of all available resources and be fully accountable to all its stakeholders. Special emphasis is placed on capacity-building and training to ensure that RGCT's personnel are fully equipped with skills and capabilities to optimise service delivery.



In the process, the Trust has built up teams whose professional competence has contributed significantly to cost-effective and innovative delivery of services to the poor.

IGEHCRC works through a 345-strong dedicated team of Ophthalmologists Senior Management staff, Optometrists, Mid-Level Ophthalmic Personnel (MLOPs) and other staff. MLOPs are village girls who receive two-year training in providing sensitive care at the hospitals.

Academics and focus on knowledge updation are an integral part of IGEHCRC. Research and development are a regular practice in addition to the services rendered. IGEHCRC doctors regularly present research papers at various national and international forums.

At IGEHCRC, medical professionals update their knowledge through constant innovations, adoption of cutting-edge technologies, inter-specialty collaboration and on-line exchange with colleagues in different geographies.

The long- and short-term programmes at IGEHCRC are instrumental in providing fellowship training to ophthalmologists in different specialities. This makes IGEHCRC the largest training centre in UP. A Community College is planned to be established in Amethi to empower the youth by training them in different sub-disciplines in eye care.

Academics
and focus on
knowledge
updation are an
integral part of
IGEHCRC



RGMVP refined
the process of
developing and
capacitating
new community
leaders

RGMVP, with upwards of 150 development professionals, specialised in different aspects of service delivery; they underwent immersion training specifically to understand the issues faced by the poor in the project area.

RGMVP's professionals built up a strong cadre of volunteers, capacitated in various aspects of social development such as savings and bank linkages, livelihoods, agriculture, education, health and nutrition.

At Community Resource Development Centres (CRDCs) created across the project area, RGMVP successfully refined the process of developing and capacitating new community leaders. Each CRDC's master training unit provided training and capacity-building support to SHGs and their federations. These volunteer activists became trainers and mentors to others on specific topic areas.



Sustainability and scalability

A hallmark of both RGCT's programmes is their ability to ramp up scale at speed and sustain the impacts of their social development interventions.

Scalability

IGEHR's scale up strategy is centred on building more facilities that can cater to the demand for quality eye care. The strategy envisages the setting up of rural hospitals in UP and Haryana – a rural hospital is already operating in Sohna and a super-tertiary hospital has recently started operating in Gurugram to cater to the rural and deprived populations of Haryana.

RGMVP's scale up strategy was rooted in CRDCs which develop social capital of exemplary community leaders who understand the power of building social institutions. As a result, 10,000 new household are added to the RGMVP fold every year.

Sustainability

At IGEHR, sustainability is ensured through its unique model of cross-subsidisation (60:40) – those who can afford eye care are charged the full amount for services while those who can't receive services at subsidised rates.

In addition, its efficient and productive model ensures higher number of surgeries in the shortest possible time to contribute significantly to IGEHR's sustainability.

IGEHR's scale
up strategy
is centred on
building more
facilities to cater
to demand



RGMVP's
innovative
model relied on
the project's
management
by community
leaders

Another factor that contributes to IGEHRC's sustainability is the mobilisation of sponsorships from individuals, philanthropists and social service organisations to support the cost of surgeries for patients from rural outreach camps.

At RGMVP, the constant demand for finance, which could hinder long-term ability of social institutions (SHGs and their federations) to sustain themselves, was met through linkages with banks.

RGMVP's innovative model relied on the project's management by community leaders on a volunteering basis whose motivation is a sense of social identity and recognition. This ensured that project impact could be sustained through minimal investment and a little handholding support – the social institutions, in fact, were self-sustaining.

Cumulative and annual impact

Since inception, RGCT's programmes have touched and impacted the lives of millions of people in north India, and especially those that have been victims of deprivation and exclusion over centuries.



Here's a snapshot of the cumulative impact of both programmes till March 2022.

Cumulative Performance of IGEHRC Hospitals since inception till March 2022

Walk-in Patient	3,016,333
Camp Patients	1,017,639
Total Patients	4,033,972
Surgeries on Walk-in Patients	153,313
Surgeries on Camp Patients	297,091
Total Surgeries	450,404
Refractive Error Corrected on Walk-in Patients	592,355
Refractive Error Correction on Camp Patients	202,859
Total Refractive Error Corrected	795,214
Community Outreach Camps held	7,316

Cumulative Progress Report of RGMVP's Impact since inception to March 2022

Deliverables/ Indicators	No.
Number of districts covered	49
Number of blocks covered	328
Number of Women's SHGs formed	1,43,591
Number of Women's SHGs Credit Linked	39,626
Number of Young Women's SHGs formed	26,692
Total Block Organisations formed	300
Number of blocks registered as societies	114



Affordable quality eye care services

Key Strategies

- High patient volumes to make efficient use of resources to reduce unit cost of care
- Rural outreach via rural eye camps to reach services to the doorstep of the neediest
- Provision of comprehensive, state-of-the-art care to attract the economically better-off segments so that poor patients can be provided free or subsidised care sustainably



Indira Gandhi Eye Hospital and Research Centre

Indira Gandhi Eye Hospital and Research Centre (IGEHRC) is a continually expanding chain of eye hospitals aimed at providing comprehensive, high quality eye care to walk-in patients as well as delivering extensive rural outreach by holding eye camps in remote villages.

Vision loss or impairment is not just a challenge; it is an ordeal that shatters the very essence of a person's existence. When the world blurs into obscurity, the simple act of recognising the intricate details of life becomes an insurmountable task. It robs individuals of their freedom, strips away their dignity, and adversely impacts their overall well-being. For those trapped in poverty, sight loss or impairment blocks every avenue of escape. As a public health concern, eye health stands second only to life-threatening ailments.

Rural eye
camps enable
us to serve the
least served
population

Around one-third of the visually impaired worldwide are in India, predominantly residing in rural areas, often in older age groups, and more frequently among women. Over 80 per cent of these cases can be prevented by enhancing access to quality eye care and creating awareness on eye care.

RGCT is committed to bringing the gift of sight within reach of all, particularly those living in rural areas and belonging to marginalised communities. To that end, we have nurtured a network of eye hospitals, Indira Gandhi Eye Hospital and Research Centre (IGEHR), in the excluded areas of north India to offer world-class eye care to walk-in patients and reach out to remote villages through free eye camps.

High patient volumes, extensive rural outreach and provision of comprehensive care of highest quality by using latest equipment and procedures define IGEHR's strategy. High patient volumes reduce unit cost by making efficient use of hospital resources. Rural eye camps enable us to take services to the least served populations, especially village women, increase patient volumes and promote awareness about eye health. Provision of comprehensive, state-of-the-art care make IGEHR the service provider of choice for the economically better-off segments as well, enabling it to cross-subsidise poorer patients sustainably.



The beginning of FY 2021-22 saw the start of recovery from the severe impact of the COVID-19 pandemic on IGEHRC operations with a sharp drop overall in volumes as well as revenue. It was in March 2021 that signs of recovery became evident when the number of walk-in patients exceeded previous year's levels for the first time. The recovery continued well into the year.

IGEHRC presently has four eye hospitals: a secondary care facility at Munshiganj in Amethi district of Uttar Pradesh (UP) established in 2005; a tertiary care hospital at Qaisarbagh in Lucknow established in 2008; another secondary care hospital at Sohna in Gurugram district of Haryana commissioned in 2014; and a super specialty hospital and research facility at Gurugram built in 2017. Two new hospitals will be set up during next year. The proposals of setting up hospitals at Raebareli and Fursatganj have been approved by the management.

All hospitals have the latest equipment and the chain has a team of 345 qualified professionals. Apart from serving walk-in patients, each hospital organises rural eye camps within a radius of about three hours' traveling distance in UP, Haryana

High patient
volumes reduce
unit cost by
making efficient
use of hospital
resources



and Rajasthan. Patients seeking advanced care come from a much wider geography.

The four IGEHRC hospitals together served over 2.43 lakh patients, carried out 17,614 sight restoring surgeries and 43,518 refractive error corrections during 2021-22. The combined performance of IGEHRC hospitals during the reporting period is presented in Table 1.

Table 1: Performance of IGEHRC hospitals, 2021-22

Walk-in patients	238,573
Camp patients	5,246
Total patients	243,819
Surgeries on walk-in patients	14,637
Surgeries on camp patients	2,977
Total surgeries	17,614
Refractive error corrected on walk-in patients	42,603
Refractive error corrected on camp patients	915
Total refractive error corrected	43,518
Community outreach camps held	45

IGEHR hospitals served over 2.43 lakh patients and carried out 17,614 sight restoring surgeries in 2021-22



Rural eye camps, seamlessly integrated into IGEHRC's operational framework, serve as a vital means to reach the underserved segments of society, particularly in villages, where older individuals, those with limited means, and women often lack access to eye care services. Each of our hospitals boasts of dedicated and well-equipped teams assigned to this mission.

These camps are typically orchestrated in partnership with local civil society organisations and community leaders, enhancing outreach and engagement. At the heart of these camps, IGEHRC offers complimentary eye screenings, vision acuity tests, diagnoses and refractions, all expertly administered by our capable and well-equipped teams. For those requiring surgical intervention, we ensure their safe transport to and from IGEHRC hospitals, bearing all associated costs. During their stay for surgery, we provide free room and board, along with free or subsidised surgeries, irrespective of the specific procedures needed. Additionally, we offer the convenience of ordering eyeglasses at significantly reduced prices for home delivery.

Surgeries on
camp patients
are performed
free or at a
subsidised cost





The COVID-19 pandemic dealt a severe blow to eye camps, as restrictions and the challenge of adhering to pandemic protocols made organising them impractical. Though operations at the hospitals made a recovery in the period under reporting, outreach continued to suffer. As a result, 45 camps were held in total during 2021-22 which screened 5,246 people. Of the camp attendees, 2,977 patients received free surgical interventions.

IGEHRC Amethi

The Amethi hospital has a rich history of service, having cared for a substantial 16.4 lakh patients to date. Among these, 548,308 individuals received care through 3,456 rural eye camps. The hospital has also successfully conducted nearly 229,778 sight-restoring surgeries, with 168,359 of them performed on camp patients. Additionally, it has carried out 363,131 refractive error corrections, with nearly 110,648 being performed on camp patients.

The Amethi
hospital has
cared for
16.4 lakh
patients to date





The 120-bed
facility screens over
400 patients and
performs around 100
surgeries daily

This institution serves a wide geographic area encompassing Sultanpur, Pratapgarh, Amethi, Raebareli, Ambedkar Nagar, Jaunpur, Barabanki, and Faizabad districts in Uttar Pradesh. The 120-bed facility operates efficiently, screening over 400 patients daily and performing around 100 surgeries.

Originally established as a secondary care facility, the Amethi hospital has steadily expanded its capabilities. Significant additions have been the Vitreo Retina facility in 2018 and the Cornea department in 2019. These additions have been boons for patients who earlier had to travel to Lucknow, often facing cost barriers and logistical challenges. This move has ensured that individuals, particularly those with limited financial resources, can access critical care.

The hospital's services will be further enhanced with the construction of four modular operating theatres, which was initiated in February 2022.

The overall performance of the hospital during the year is presented in Table 2.

Table 2: Performance of IGEHRC Amethi, 2021-22

Walk-in patients	62,779
Camp patients	2,318
Total patients	65,097
Surgeries on walk-in patients	5,035
Surgeries on camp patients	1,913
Total surgeries	6,948
Refractive error corrected on walk-in patients	13,835
Refractive error corrected on camp patients	282
Total refractive error corrected	14,117
Community outreach camps held	23

IGEHRCLucknow

Founded in May 2008, IGEHRC Lucknow has a remarkable track record, having catered to over 19.55 lakh patients to date. This includes 3.69 lakh patients attended to during 2,979 rural eye camps. Over this period, the hospital has successfully performed nearly 1.99 lakh sight-restoring surgeries, with more than 1.19 lakh of these procedures

IGEHRCLucknow

offer Vitreo

Retina treatment

to 50 patients

daily





carried out on patients from rural eye camps. Additionally, the hospital has corrected refractive errors for 4.01 lakh patients, of which over 76,677 hailed from rural eye camps.

IGEHRCLucknow is a state-of-the-art tertiary eye care institution, boasting specialised clinics for various eye conditions, all conveniently available under one roof. It will soon add six modular operating theatres to its facilities; construction has commenced in February 2022. Consequently, it has become the preferred hospital for eye care in Lucknow. The dedicated team includes skilled ophthalmologists and para-medical staff across all eye care specialties. Notably, IGEHRCLucknow houses one of the few patient counselling cells in North India exclusively dedicated to eye care.

Currently, the facility serves over 500 patients daily and is the sole hospital in UP offering specialised eye care at subsidized rates. Patients from Uttar Pradesh and neighbouring states seek specialised treatments such as Retina, Cornea, Glaucoma, Oculoplasty, Paediatric Ophthalmology, and Low Vision here. Previously, these patients had to travel to distant places like Delhi, incurring substantial expenses to access such services.

The hospital's performance during the reporting year is detailed in Table 3.

IGEHRCLucknow has attended to over 19.55 lakh patients to date

Table 3: Performance of IGEHRCLucknow, 2021-22

Walk-in patients	115,926
Camp patients	1,135
Total patients	117,061
Surgeries on walk-in patients	6,727
Surgeries on camp patients	821
Total surgeries	7,548
Refractive error corrected on walk-in Patients	22,229
Refractive error corrected on camp Patients	0
Total refractive error corrected	22,229
Community outreach camps held	11

IGEHRG Sohna
has successfully
conducted more
than 10,621
surgeries

IGEHRG Sohna

Located in the Gurugram district, IGEHRG Sohna operates as a secondary-level rural hospital. Situated in rented premises within Raipur village, its primary focus is on serving the communities in Mewat and its neighbouring regions, which constitute one of the least developed areas in Haryana. Since its establishment in August 2014, the hospital has experienced rapid growth.

Currently, IGEHRG Sohna attends to over 100 patients daily and has successfully conducted more than 10,621 surgeries. These surgeries encompass a wide range of specialties, including paediatric procedures, treatments for glaucoma, and various other specialised interventions, in addition to cataract surgeries.

With the recent opening of IGEHRG Gurugram in the nearby Ullawas area, the rural outreach efforts of IGEHRG Sohna have merged with those of the new facility. As a result, IGEHRG Sohna now primarily accommodates walk-in patients.



Remarkably, IGEHRC Sohna has achieved financial self-sufficiency, a testament to its growth and commitment to providing vital healthcare services to its community. The hospital's performance during the reporting period is outlined in Table 4.

Table 4: Performance of IGEHRC Sohna, 2021-22

Walk-in patients	30,823
Total patients	30,823
Surgeries on walk-in patients	1,465
Total surgeries	1,465
Refractive errors corrected on walk-in patients	1,836

No camps were held during this period, therefore no camp data are available

IGEHRCSohna
attends to an
average of 100
patients a day

IGEHRCGurugram

Established in 2017, the Gurugram facility is evolving into a centre of excellence. It occupies land leased from the local Panchayat in Ullawas village, Sector 62, Gurugram. Spanning more than 3 lakh square feet in total area, with over 2 lakh square feet dedicated to clinical services, this hospital, once fully developed, will cater to a population of 25 million across 12 districts in South Haryana, North Rajasthan and Western UP. It will also facilitate research initiatives, paramedical staff training, and post-graduate fellowships.



On an average
day, the hospital
accommodates
approximately
100 walk-in
patients



Presently, the facility is equipped to offer tertiary care services and houses specialised units such as Vitreo-Retina, Cornea, Glaucoma, Oculoplasty, among others. On an average day, it accommodates approximately 100 walk-in patients, with a similar number receiving care through eye camps. Ultimately, the goal is to increase the daily walk-in patient capacity to 500, with roughly half that number served through eye camps. Patients from as far away as Western UP, Northern Haryana, and Northern Rajasthan are now benefiting from the hospital's services.

While a significant portion of the patients comes from economically disadvantaged backgrounds, the hospital has begun to attract well-off patients due to its reputation for providing high-quality care. This positive trend places the

hospital in position to expand its rural outreach efforts through eye camps and provide free or subsidised care to underserved populations, aligning with its core mission.

Since inception, the hospital has attended to 146,259 patients, performed 10,356 surgeries and corrected 28,800 refractive errors. At the 73 camps that it has organised, 54,790 patients have been examined with sight restoration surgeries performed on 6,899 of these patients.

Table 5: Performance of IGEHRC Gurugram, 2021-22

Walk-in-patients	29,045
Camp Patients	1,793
Total Patients	30,838
Surgeries on Walk-in-patients	1,410
Surgeries on camp patients	243
Total Surgeries	1,653
Refractive error corrected on walk-in patients	4,703
Refractive error corrected on camp patients	633
Total refractive error corrected	5,336
Community Outreach Camps Held	11

Since inception,
the hospital
has attended
to 146,259
patients,
performed
10,356 surgeries

Vision Centres

The Vision Centres form an integral part of IGEHRC's outreach services to rural communities. They offer primary eye care services to remote rural populations and assist the hospitals in following up with surgical patients.

Currently, Vision Centres are operational at Raebareli, Lalganj (Raebareli), Patti (Pratapgarh), and Jais (Amethi). These centres are well-equipped with ophthalmic tools such as slit lamps, direct ophthalmoscopes, trial sets, and are equipped with broadband connectivity for tele-consultations with the sponsoring hospital. They are staffed by well-trained teams, including optometrists and ophthalmic assistants who conduct slit lamp examinations, refractions, and treat minor eye conditions. Patients requiring advanced care are referred to either the Amethi or Lucknow hospitals.



IGEHRRC
provides
two-year
Fellowships in
various sub-
specialties of
Ophthalmology

Training

In addition to offering comprehensive eye care services, IGEHRC plays a pivotal role in mitigating the shortage of trained eye care professionals in the country. It is the largest eye care training centre in UP.

IGEHRRC provides two-year Fellowships in various sub-specialties of Ophthalmology to 10 to 15 doctors with post-graduate degrees in Ophthalmology annually. These Fellows work as apprentices under the guidance of experienced doctors in the hospitals, gaining hands-on experience, receiving classroom instruction on the latest advances in eye care, and participating in academic activities such as debates, journal clubs, and publications. The Fellowship programme also emphasises the importance of community outreach and service. Some of these Fellows choose to continue working as consultants at IGEHRC after completing their Fellowships, while others join eye care facilities elsewhere. In total, 31 Fellows have graduated and nine are presently enrolled. The Fellowship programme has also been extended to IGEHRC Amethi.

Apprenticeships and practical training are also provided to Optometrists, with 42 already having received such training. Additionally, IGEHRC trains village girls educated up to the 12th grade, with a science background, as Mid-Level Ophthalmic Personnel (MLOP) to work in various capacities within the hospitals as paramedical staff. This training includes hands-on practice in various departments, supplemented with classroom instruction. The training is residential, and trainees receive a small stipend, along with free boarding and lodging. So far, 258 MLOPs have been trained, with many now working in various IGEHRC units. A new batch of MLOPs is scheduled for training soon.



Academics and Research

Academics and research remain a focal point at IGEHRC. During the year, six research papers by IGEHRC Faculty members were accepted in international and national journals. Faculty members also delivered more than 20 presentations at international and national conferences.

Our Team

IGEHRRC boasts a highly qualified team of doctors specialising in various sub-disciplines of eye care. There are 28 ophthalmologists with specialised knowledge, skills, and relevant experience managing various departments, including comprehensive eye care, Cornea, Paediatrics, Glaucoma, Retina, and Oculoplasty. These doctors are supported by 181 trained MLOPs and other medical assistants. Furthermore, there are 33 Optometrists stationed at the hospitals, Vision Centres, and camps. The administrative, housekeeping, security, transport, and maintenance aspects are handled by a team of 94 support staff.

Partner Organisations

IGEHRRC continued to have financial support from Rural India Supporting Trust, Sightsavers and The Tata Trusts. The programmes supported by these partners are system strengthening, and disease control and infrastructure development.

Apprenticeships
and practical
training are
also provided to
Optometrists



Women's empowerment and upliftment

RGMVP helped women

- Form Self Help Groups (SHGs) of 10 to 20 members from marginalised backgrounds in their neighbourhoods
- SHGs served as the foundation of a three-tier social organisation
- SHG membership was voluntary and affinity-based, and regular support from RGMVP enabled them to function as safe spaces where women could share, learn, and support each other



Rajiv Gandhi Mahila Vikas Pariyojana

The Trust initiated the Rajiv Gandhi Mahila Vikas Pariyojana (RGMVP) in 2002, aiming to empower women economically and socially in Uttar Pradesh. RGMVP has worked with over 2 million women from impoverished households across 336 underprivileged blocks in 49 districts of the state.

RGMVP adopted a group-based social empowerment approach that fosters mutual support and solidarity among these women. Through collective efforts, they overcome historical gender and caste-based obstacles to access essential civic services and rights, ultimately breaking the cycle of poverty and exclusion.

RGMVP's work has been funded by various development donors, initially focusing on forming groups and facilitating access to savings and loans. Over time, the programme expanded to include maternal and child health, sanitation, agriculture, and livelihood opportunities. However, funding for such initiatives has decreased significantly in recent years, causing RGMVP to scale down operations and rely on its own resources.



SHGs and VOs formed by RGMVP are integrated into NRLM

Existing SHGs and Village Organisations (VOs) formed by RGMVP have now been integrated into the National Rural Livelihoods Mission (NRLM), which follows a similar SHG-based approach. NRLM includes both new and existing SHGs and provides revolving funds to enhance lending capabilities, supporting livelihood development. RGMVP's trained Community Resource Persons have played a vital role in NRLM's implementation.

RGMVP has played a crucial role in empowering women in UP but has faced challenges due to declining donor support. However, its work continues to have a lasting impact through integration with NRLM, contributing to the socio-economic development of the region. Its limited operations in 2021-22 are detailed below.

COVID 19 Analysis

COVID-19 pandemic mortality data were collected for the period April and May 2021 through RGMVP's existing women institutions with the help of community resources. The assessment has been conducted in 24 districts, covering 84 blocks, 244 Gram Panchayats (GPs) and 906 Purwas inhabited by 1,66,691 families. During the two months, 85,063 people became sick, of which only 13,480 received medical assistance. At least 1,911 villagers lost lives during the period; only 437 were reported to have died of COVID-19 while 1,157 deaths occurred due to Corona-like symptoms though they were not tested for Corona. Families of 297 lost family heads, who were bread earners while 51 children were orphaned.



Nonetheless, surveys are currently ongoing in other GPs, and RGMVP hope to obtain more comprehensive and accurate information to assess the extent of devastation on a larger scale. As we have surveyed 166,691 families (equivalent to an estimated population of 1,000,146, assuming an average of six members per family), we found that 85,063 individuals fell ill during the specified period, resulting in an illness rate of 8.50 per cent.

Response to the SARS COVID-19 Pandemic

SHGs, VOs and Block Organisations (BOs) promoted by RGMVP have been undertaking several initiatives to spread awareness about and provide relief from the COVID-19 pandemic. Training sessions on COVID appropriate behaviour were organised in 5,573 GPs, information on migrant workers was collected and reported in 3,728 GPs, food grains for the poor was collected in 1,189 GPs and masks were stitched and distributed in 1,228 GPs. Also, VOs from 2,527 GPs participated in public distribution system ration distribution and advocacy by SHG members helped 24,870 families to obtain MGNREGA job cards and 82,599 people to secure work under the scheme.

COVID-19
pandemic
mortality
data were
collected for
April and May
2021 through
RGMVP's
existing women's
institutions

RGMVP has
so far set up
1,175 Usha
Silai schools to
train women and
girls in remote
locations

e-Shakti Programme

RGMVP has been working with NABARD on SHG digitisation under the e-Shakti project. Till September 2021, digitisation of 18,987 SHGs in 84 blocks of 12 districts was being done by 695 trained animators chosen from Young Women's SHG (YWSHG) and women's SHGs. NABARD has extended its support for the project for four districts, namely, Varanasi, Sultanpur, Pratapgarh and Gorakhpur, up to March 2022. From October 2021 onward, 7578 SHGs were digitised by 255 trained animators identified from YWSHGs and women's SHGs of RGMVP.

Usha Silai Schools

RGMVP is collaborating with USHA International Ltd. (UIL) to help members of SHGs and YWSHGs to run tailoring schools in remote areas. RGMVP has, so far set up a total of 1,175 Classical Silai schools to train and facilitate entrepreneurship development of women and young girls (SHG and YWSHG members) in 164 blocks across 41 districts.





Natural Farming for Soil Security

RGMVP continued to support the block level federations to train and help women farmers on natural farming to control deterioration of soil health to promote long-term cultivation. Approximately 6,079 women received training in compost making, 2,648 compost piles were made, 1,761 women prepared organic pesticides, 1,071 women set up kitchen gardens and 1,157 women produced wheat using system of wheat intensification.

RGMVP

continues to
help women
farmers on
natural farming

Financial Abstract

Balance Sheet as at March 31, 2022

Particulars	As at March 31, 2022 Rs.	As at March 31, 2021 Rs.
SOURCES OF FUNDS		
Corpus fund	142,500,000	142,500,000
General fund	195,275,832	232,969,538
Deferred income	1,001,869,763	1,053,614,587
	1,339,645,595	1,429,084,125
APPLICATION OF FUNDS		
Fixed Assets		
Net block	1,189,377,900	1,276,293,833
Capital work in-progress (including capital advances)	55,957,420	218,037
	1,245,335,320	1,276,511,870
Current assets, loans and advances		
Inventories	14,882,774	13,717,883
Sundry receivables	810,098	627,531
Cash and bank balances	155,786,108	288,621,399
Loans and advances	76,204,843	75,588,515
	247,683,823	378,555,328
Less: Current liabilities and provisions		
Advance for projects	37,804,785	99,505,179
Current liabilities	95,226,700	106,657,717
Provisions	20,342,063	19,820,177
	153,373,548	225,983,073
Net current assets	94,310,275	152,572,255
	1,339,645,595	1,429,084,125

Financial Abstract

Income and Expenditure Account for the year ended March 31, 2022

Particulars	For the year ended March 31, 2022 Rs.	For the year ended March 31, 2021 Rs.
INCOME		
Donations	144,036,685	151,622,787
Hospital revenue	364,878,821	272,155,530
Other income	8,505,945	9,403,726
	517,421,451	433,182,043
EXPENDITURE		
Medical supplies consumed	104,234,737	74,573,004
Project and related expenses	307,763,677	278,447,039
Depreciation and amortisation	125,763,439	136,832,710
Employee benefit expenses	6,282,645	6,980,410
Administrative and other expenses	11,070,659	8,215,459
	555,115,157	505,048,622
Excess of Expenditure over Income	(37,693,706)	(71,866,579)

Governance and Management

The Head Office (HO) of the Trust provides overall administrative support to the Projects, ensuring timely statutory compliance and reporting to stakeholders. It also shares resource mobilisation responsibilities with the leadership of Projects. The Trust has robust systems in place for planning, budgeting, monitoring and review.

The key developments that took place at the Trust during FY 2021-22 are:

Governance

The meeting of the Top Management Team (TMT) was held on 14 March 2022 to review the progress and approve strategic initiatives.

Management

The Statutory Audit for the FY 2020-21 was completed in December 2021. Internal Audit of projects of the Trust was also carried out twice during the year. The Budgets, duly approved by the TMT, are reviewed quarterly and variance monitored and reported back to the TMT by Projects and HO. The Trust follows financial systems that meet international standards of reliability, transparency and accuracy. The financial statements of the Trust are audited by Deloitte Haskins & Sells.

Donors such as Sightsavers International and NABARD continued their support to the Trust's initiatives this year too with grants of INR 2.56 crore. The Trust had a FCRA bank balance of INR 0.62 crore at the end of the year.

Partner Organisations and Donors

RGMVP

- Bill & Melinda Gates Foundation
- Rural India Supporting Trust
- National Bank of Agriculture and Rural Development (NABARD)
- Ambuja Cement Foundation
- The India Nutrition Initiative (an initiative of Tata Trusts)
- Mars International India (P) Ltd.

IGEHRC

- Rural India Supporting Trust
- Royal Commonwealth Society for the Blind (Sight Savers)
- Indo-gulf Jan Sewa Trust
- Rajiv Gandhi National Relief & Welfare Trust

Donors

- Smt. Sheela K. Joshi, Gurugram
- Shri. Jagjit Singh Dale, Gurugram



RGCT Management

RGCT, Head Office

Dr. YSP Thorat

Chief Executive Officer (CEO)

Shri Shantanam D. Sinha

Chief Financial Officer (CFO)

RGMVP

Shri P.S. Mohanan

State Programme Director

Shri K.S. Yadav

Programme Manager

IGEHRC

Dr. Anil Tara

CEO

Shri Somesh Dwivedi

Director - Operations

Lucknow

Dr. Kuldeep Shrivastava

Chief Medical Officer (CMO)

Dr. Ashutosh Khandelwal

Deputy CMO

Amethi

Dr. Kanchan Shukla

In-charge

**Rajiv Gandhi Charitable Trust**

Jawahar Bhawan,
Dr. Rajendra Prasad Road,
New Delhi 110 001
Tel: +91 11 23353695, 23359757
Website: www.rgct.in

Rajiv Gandhi Mahila Vikas Pariyojana

619, Kanpur Road, Rana Nagar,
Raebareli 229 001, Uttar Pradesh.
Tel: +91 535 2211304.
Fax: +91 535 2211300
Website: www.rgmvp.org

IGEHRC Hospitals

Lucknow: 1, B.N. Road Kaiserbagh,
Lucknow.
Tel: +91 0522-2627631, 2627641

Amethi: PO HAL Korwa, Munshiganj,
Amethi, District Sultanpur,
Uttar Pradesh
Tel: +91 05368-255555

Sohna: Village Raipur
(Opp. Forest Department
Office), Delhi-Alwar Road, Sohna,
Gurugram 122103, Haryana
Tel: +91 8295250620

Gurugram: Village Ullawas,
Sector 62, Gurugram 122002
Haryana
Tel: +91 0124 2710271
Website: www.igehrc.in

